

# EXHIBIT A

**SAN FRANCISCO AIRPORT COMMISSION  
REVENUE AND EXPENSE SUMMARY**

	<b>Budget FY 2021/22</b>	<b>Budget FY 2022/23</b>	<b>FY 2022/23 vs. 2021/22 Increase / Decrease</b>		<b>Budget FY 2023/24</b>	<b>FY 2023/24 vs. 2022/23 Increase / Decrease</b>	
			<b>Amount</b>	<b>Percent</b>		<b>Amount</b>	<b>Percent</b>
<b>REVENUE</b>							
Aviation							
Landing Fees	\$ 242,325,000	\$ 214,065,000	\$ (28,260,000)	-11.7%	\$ 225,351,000	\$ 11,286,000	5.3%
Terminal Rentals	343,369,000	322,186,000	(21,183,000)	-6.2%	375,229,000	53,043,000	16.5%
Other Aviation Revenue	<u>86,972,000</u>	<u>95,344,000</u>	<u>8,372,000</u>	<u>9.6%</u>	<u>106,691,000</u>	<u>11,347,000</u>	<u>11.9%</u>
Subtotal Aviation	\$ 672,666,000	\$ 631,595,000	\$ (41,071,000)	-6.1%	\$ 707,271,000	\$ 75,676,000	12.0%
Non-Aviation							
Parking	\$ 49,331,000	\$ 87,953,000	\$ 38,622,000	78.3%	\$ 118,008,000	\$ 30,055,000	34.2%
Concessions	85,799,000	159,249,000	73,450,000	85.6%	221,237,000	61,988,000	38.9%
Sale of Electricity	23,053,000	28,070,000	5,017,000	21.8%	29,140,000	1,070,000	3.8%
Other Sales & Services	<u>58,016,000</u>	<u>71,558,000</u>	<u>13,542,000</u>	<u>23.3%</u>	<u>79,705,000</u>	<u>8,147,000</u>	<u>11.4%</u>
Subtotal Non-Aviation	\$ 216,199,000	\$ 346,830,000	\$ 130,631,000	60.4%	\$ 448,090,000	\$ 101,260,000	29.2%
Operating Revenue	\$ 888,865,000	\$ 978,425,000	\$ 89,560,000	10.1%	\$ 1,155,361,000	\$ 176,936,000	18.1%
Non-Operating Revenue							
PFC Revenue	\$ 131,902,000	\$ 137,000,000	\$ 5,098,000	3.9%	\$ 130,000,000	\$ (7,000,000)	-5.1%
Interest Income	5,681,000	18,844,000	13,163,000	231.7%	22,522,000	3,678,000	19.5%
Deferred Aviation Surplus	-	43,611,786	43,611,786	N/A	64,168,682	20,556,896	47.1%
Federal Stimulus Funds	187,879,028	-	(187,879,028)	-100.0%	-	-	N/A
Reconciling Difference	<u>-</u>	<u>-</u>	<u>-</u>	<u>N/A</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
Non-Operating Revenue	\$ 325,462,028	\$ 199,455,786	\$ (126,006,242)	-38.7%	\$ 216,690,682	\$ 17,234,896	8.6%
<b>TOTAL REVENUE</b>	<b>\$ 1,214,327,028</b>	<b>\$ 1,177,880,786</b>	<b>\$ (36,446,242)</b>	<b>-3.0%</b>	<b>\$ 1,372,051,682</b>	<b>\$ 194,170,896</b>	<b>16.5%</b>
<b>EXPENDITURES</b>							
Personnel Services							
Salaries	\$ 180,254,668	\$ 189,412,109	\$ 9,157,441	5.1%	\$ 211,358,848	\$ 21,946,739	11.6%
Fringe Benefits*	91,123,492	89,206,593	(1,916,899)	-2.1%	90,767,305	1,560,712	1.7%
Overhead	<u>5,309,597</u>	<u>4,557,260</u>	<u>(752,337)</u>	<u>-14.2%</u>	<u>4,557,260</u>	<u>-</u>	<u>0.0%</u>
Subtotal Personnel Services	\$ 276,687,757	\$ 283,175,962	\$ 6,488,205	2.3%	\$ 306,683,413	\$ 23,507,451	8.3%
Non-Personnel							
Travel	\$ 271,065	\$ 472,190	\$ 201,125	74.2%	\$ 471,900	\$ (290)	-0.1%
Training	746,512	744,662	(1,850)	-0.2%	944,662	200,000	26.9%
Employee Field Expenses	28,734	84,034	55,300	192.5%	89,034	5,000	5.9%
Membership Fees	630,930	635,820	4,890	0.8%	635,820	-	0.0%
Entertainment & Promotion	244,326	261,126	16,800	6.9%	261,126	-	0.0%
Court Fees & Other Compensation	8,550	8,550	-	0.0%	8,550	-	0.0%
Professional & Specialized Services	78,651,028	82,785,785	4,134,757	5.3%	95,620,421	12,834,636	15.5%
Maintenance Svcs - Bldgs & Structures	1,684,847	3,065,050	1,380,203	81.9%	4,516,050	1,451,000	47.3%
Maintenance Svcs - Equipment	55,780,976	61,770,755	5,989,779	10.7%	63,834,161	2,063,406	3.3%
Rents & Leases - Buildings	286,400	301,400	15,000	5.2%	311,400	10,000	3.3%
Rents & Leases - Equipment	573,000	487,520	(85,480)	-14.9%	487,520	-	0.0%
Utilities Expenses	7,395,000	7,330,000	(65,000)	-0.9%	7,330,000	-	0.0%
Subsistence	10,000	10,000	-	0.0%	10,000	-	0.0%
Other Current Expenses	15,965,196	11,197,346	(4,767,850)	-29.9%	11,945,384	748,038	6.7%
Taxes: Licenses/Permits	2,059,700	2,881,485	821,785	39.9%	2,914,625	33,140	1.2%
Judgments & Claims	250,000	250,000	-	0.0%	250,000	-	0.0%
Fixed Charges	<u>55,000</u>	<u>55,000</u>	<u>-</u>	<u>0.0%</u>	<u>55,000</u>	<u>-</u>	<u>0.0%</u>
Subtotal Non Personnel Expenses	\$ 164,641,264	\$ 172,340,723	\$ 7,699,459	4.7%	\$ 189,685,653	\$ 17,344,930	10.1%
Materials & Supplies	17,373,352	15,064,191	(2,309,161)	-13.3%	16,306,528	1,242,337	8.2%
Equipment	4,403,646	3,236,539	(1,167,107)	-26.5%	2,718,005	(518,534)	-16.0%
Debt Service	521,435,725	443,538,450	(77,897,275)	-14.9%	575,029,174	131,490,724	29.6%
Light, Heat, and Power	48,969,778	57,885,522	8,915,744	18.2%	55,081,975	(2,803,547)	-4.8%
Services of Other Departments							
City Attorney - Legal Services	4,965,000	4,965,000	-	0.0%	4,965,000	-	0.0%
Mayor's Office - Risk Management	10,592,591	13,968,405	3,375,814	31.9%	13,494,353	(474,052)	-3.4%
All Other Departments	<u>19,465,546</u>	<u>19,514,586</u>	<u>49,040</u>	<u>0.3%</u>	<u>21,412,006</u>	<u>1,897,420</u>	<u>9.7%</u>
Subtotal Services of Other Depts	\$ 35,023,137	\$ 38,447,991	\$ 3,424,854	9.8%	\$ 39,871,359	\$ 1,423,368	3.7%
Designated for General reserve	\$ -	\$ -	\$ -	-	\$ -	\$ -	-
Public Safety							
Fire	31,395,342	33,198,885	1,803,543	5.7%	34,762,696	1,563,811	4.7%
Police	<u>71,350,984</u>	<u>73,661,810</u>	<u>2,310,826</u>	<u>3.2%</u>	<u>79,869,416</u>	<u>6,207,606</u>	<u>8.4%</u>
Subtotal Public Safety	\$ 102,746,326	\$ 106,860,695	\$ 4,114,369	4.0%	\$ 114,632,112	\$ 7,771,417	7.3%
Annual Service Payment to City (ASP)	23,000,000	37,080,000	14,080,000	61.2%	50,886,750	13,806,750	37.2%
Other Transfers							
Small Capital Outlay	5,014,330	5,219,000	204,670	4.1%	5,375,000	156,000	3.0%
Facilities Maintenance	15,000,000	15,000,000	-	0.0%	15,750,000	750,000	5.0%
Surety Bond Fund Transfer	31,713	31,713	-	0.0%	31,713	-	0.0%
Other	<u>-</u>	<u>-</u>	<u>-</u>	<u>N/A</u>	<u>-</u>	<u>-</u>	<u>N/A</u>
Subtotal Other Transfers	20,046,043	20,250,713	204,670	1.0%	21,156,713	906,000	4.5%
<b>TOTAL EXPENDITURE</b>	<b>\$ 1,214,327,028</b>	<b>\$ 1,177,880,786</b>	<b>\$ (36,446,242)</b>	<b>-3.0%</b>	<b>\$ 1,372,051,682</b>	<b>\$ 194,170,896</b>	<b>16.5%</b>

\* Includes Other Post-Employment Benefits (OPEB) contribution of \$2.5M in FY22, FY23 and FY24

**SAN FRANCISCO AIRPORT COMMISSION  
REVENUE AND EXPENSE SUMMARY**

	<b>Budget FY 2019/20</b>	<b>Budget FY 2020/21</b>	<b>FY 2020/21 vs. 2019/20 Increase / Decrease Amount</b>	<b>Percent</b>	<b>Projected Budget FY 2021/22</b>	<b>FY 2021/22 vs. 2020/21 Increase / Decrease Amount</b>	<b>Percent</b>
<b>REVENUE</b>							
Aviation							
Landing Fees	\$ 238,635,000	\$ 162,149,716	\$ (76,485,284)	-32.1%	\$ 299,107,781	\$ 136,958,065	84.5%
Terminal Rentals	326,475,000	230,673,043	(95,801,957)	-29.3%	385,374,531	154,701,488	67.1%
Other Aviation Revenue	95,006,000	91,013,000	(3,993,000)	-4.2%	95,279,000	4,266,000	4.7%
Subtotal Aviation	\$ 660,116,000	\$ 483,835,759	\$ (176,280,241)	-26.7%	\$ 779,761,312	\$ 295,925,553	61.2%
Non-Aviation							
Parking	\$ 98,422,000	\$ 69,224,000	\$ (29,198,000)	-29.7%	\$ 86,101,000	\$ 16,877,000	24.4%
Concessions	244,716,000	165,057,000	(79,659,000)	-32.6%	221,125,000	56,068,000	34.0%
Sale of Electricity	27,480,000	22,255,000	(5,225,000)	-19.0%	24,607,000	2,352,000	10.6%
Other Sales & Services	80,139,000	72,701,000	(7,438,000)	-9.3%	75,000,000	2,299,000	3.2%
Subtotal Non-Aviation	\$ 450,757,000	\$ 329,237,000	\$ (121,520,000)	-27.0%	\$ 406,833,000	\$ 77,596,000	23.6%
Operating Revenue	\$ 1,110,873,000	\$ 813,072,759	\$ (297,800,241)	-26.8%	\$ 1,186,594,312	\$ 373,521,553	45.9%
Non-Operating Revenue							
PFC Revenue	\$ 102,886,000	\$ 164,980,000	\$ 62,094,000	60.4%	\$ 284,200,000	\$ 119,220,000	72.3%
Interest Income	23,367,000	1,998,000	(21,369,000)	-91.4%	3,373,000	1,375,000	68.8%
Deferred Aviation Surplus	(6,226,000)	-	6,226,000	-100.0%	-	-	N/A
Federal Grant	-	254,780,499	254,780,499	N/A	-	(254,780,499)	-100.0%
Reconciling Difference	68,736,146	-	(68,736,146)	-100.0%	-	-	N/A
Non-Operating Revenue	\$ 188,763,146	\$ 421,758,499	\$ 232,995,353	123.4%	\$ 287,573,000	\$ (134,185,499)	-31.8%
<b>TOTAL REVENUE</b>	<b>\$ 1,299,636,146</b>	<b>\$ 1,234,831,258</b>	<b>\$ (64,804,888)</b>	<b>-5.0%</b>	<b>\$ 1,474,167,312</b>	<b>\$ 239,336,054</b>	<b>19.4%</b>
<b>EXPENDITURES</b>							
Personnel Services							
Salaries	\$ 164,712,400	\$ 168,339,724	\$ 3,627,324	2.2%	\$ 170,614,917	\$ 2,275,193	1.4%
Fringe Benefits*	91,915,715	89,171,835	(2,743,880)	-3.0%	106,227,708	17,055,873	19.1%
Overhead	5,177,742	5,099,075	(78,667)	-1.5%	5,309,597	210,522	4.1%
Subtotal Personnel Services	\$ 261,805,857	\$ 262,610,634	\$ 804,777	0.3%	\$ 282,152,222	\$ 19,541,588	7.4%
Non-Personnel							
Travel	\$ 696,525	\$ 620,850	\$ (75,675)	-10.9%	\$ 736,090	\$ 115,240	18.6%
Training	799,500	901,500	102,000	12.8%	901,500	-	0.0%
Employee Field Expenses	141,350	83,150	(58,200)	-41.2%	152,150	69,000	83.0%
Membership Fees	658,600	658,355	(245)	0.0%	663,555	5,200	0.8%
Entertainment & Promotion	268,000	326,100	58,100	21.7%	378,900	52,800	16.2%
Court Fees & Other Compensation	8,550	8,550	-	0.0%	8,550	-	0.0%
Professional & Specialized Services	88,687,515	80,968,179	(7,719,336)	-8.7%	117,709,342	36,741,163	45.4%
Maintenance Svcs - Bldgs & Structures	3,733,800	3,632,847	(100,953)	-2.7%	4,580,800	947,953	26.1%
Maintenance Svcs - Equipment	41,271,603	60,218,323	18,946,720	45.9%	62,479,525	2,261,202	3.8%
Rents & Leases - Buildings	427,890	1,559,187	1,131,297	264.4%	467,890	(1,091,297)	-70.0%
Rents & Leases - Equipment	397,000	556,000	159,000	40.1%	556,000	-	0.0%
Utilities Expenses	6,512,000	7,353,000	841,000	12.9%	7,353,000	-	0.0%
Subsistence	30,000	30,000	-	0.0%	30,000	-	0.0%
Other Current Expenses	9,158,040	17,020,399	7,862,359	85.9%	17,521,490	501,091	2.9%
Taxes: Licenses/Permits	4,085,600	2,682,500	(1,403,100)	-34.3%	4,168,600	1,486,100	55.4%
Judgments & Claims	250,000	250,000	-	0.0%	250,000	-	0.0%
Fixed Charges	55,000	55,000	-	0.0%	55,000	-	0.0%
Subtotal Non Personnel Expenses	\$ 157,180,973	\$ 176,923,940	\$ 19,742,967	12.6%	\$ 218,012,392	\$ 41,088,452	23.2%
Materials & Supplies	20,595,903	19,923,753	(672,150)	-3.3%	20,803,471	879,718	4.4%
Equipment	3,000,438	3,992,609	992,171	33.1%	4,509,684	517,075	13.0%
Debt Service	584,377,291	531,312,000	(53,065,291)	-9.1%	675,397,718	144,085,718	27.1%
Light, Heat, and Power	50,708,501	43,510,305	(7,198,196)	-14.2%	44,955,911	1,445,606	3.3%
Services of Other Departments							
City Attorney - Legal Services	4,165,000	4,465,000	300,000	7.2%	4,490,000	25,000	0.6%
Mayor's Office - Risk Management	6,467,981	8,121,005	1,653,024	25.6%	9,338,406	1,217,401	15.0%
All Other Departments	30,862,211	29,166,156	(1,696,055)	-5.5%	30,630,626	1,464,470	5.0%
Subtotal Services of Other Depts	\$ 41,495,192	\$ 41,752,161	\$ 256,969	0.6%	\$ 44,459,032	\$ 2,706,871	6.5%
Designated for General reserve	\$ 50,000	\$ -	\$ (50,000)	-100.0%	\$ -	\$ -	N/A
Public Safety							
Fire	30,200,452	31,023,056	822,604	2.7%	31,536,241	513,185	1.7%
Police	78,072,176	80,386,750	2,314,574	3.0%	81,180,136	793,386	1.0%
Subtotal Public Safety	\$ 108,272,628	\$ 111,409,806	\$ 3,137,178	2.9%	\$ 112,716,377	\$ 1,306,571	1.2%
Annual Service Payment to City (ASP)	51,517,650	25,142,150	(26,375,500)	-51.2%	46,083,900	20,941,750	83.3%
Other Transfers							
Small Capital Outlay	5,100,000	4,986,373	(113,627)	-2.2%	5,086,100	99,727	2.0%
Facilities Maintenance	15,500,000	13,000,000	(2,500,000)	-16.1%	17,500,000	4,500,000	34.6%
Surety Bond Fund Transfer	31,713	31,713	-	0.0%	31,713	-	0.0%
Other	-	235,814	235,814	N/A	2,458,792	2,222,978	942.7%
Subtotal Other Transfers	20,631,713	18,253,900	(2,377,813)	-11.5%	25,076,605	6,822,705	37.4%
<b>TOTAL EXPENDITURE</b>	<b>\$ 1,299,636,146</b>	<b>\$ 1,234,831,258</b>	<b>\$ (64,804,888)</b>	<b>-5.0%</b>	<b>\$ 1,474,167,312</b>	<b>\$ 239,336,054</b>	<b>19.4%</b>

\* Includes Other Post-Employment Benefits (OPEB) contribution of \$9.5M, \$2.5M and \$15.7M in FY20, FY21 and FY22, respectively

**SAN FRANCISCO AIRPORT COMMISSION  
REVENUE AND EXPENSE SUMMARY**

	<b>Budget FY 2017/18</b>	<b>Budget FY 2018/19</b>	<b>FY 2018/19 vs. 2017/18 Increase / Decrease Amount Percent</b>	<b>Projected Budget FY 2019/20</b>	<b>FY 2019/20 vs. 2018/19 Increase / Decrease Amount Percent</b>
<b>REVENUE</b>					
Aviation					
Landing Fees	\$ 200,600,000	\$ 227,504,000	\$ 26,904,000 13.4%	\$ 245,335,000	\$ 17,831,000 7.8%
Terminal Rentals	282,637,000	296,056,000	13,419,000 4.7%	330,693,000	34,637,000 11.7%
Other Aviation Revenue	82,343,000	88,303,000	5,960,000 7.2%	91,170,000	2,867,000 3.2%
Subtotal Aviation	\$ 565,580,000	\$ 611,863,000	\$ 46,283,000 8.2%	\$ 667,198,000	\$ 55,335,000 9.0%
Non-Aviation					
Parking	\$ 106,486,000	\$ 97,645,000	\$ (8,841,000) -8.3%	\$ 104,841,000	\$ 7,196,000 7.4%
Concessions	197,699,000	213,004,000	15,305,000 7.7%	236,712,000	23,708,000 11.1%
Sale of Electricity	27,612,000	26,843,000	(769,000) -2.8%	27,650,000	807,000 3.0%
Other Sales & Services	75,180,000	78,484,000	3,304,000 4.4%	79,954,000	1,470,000 1.9%
Subtotal Non-Aviation	\$ 406,977,000	\$ 415,976,000	\$ 8,999,000 2.2%	\$ 449,157,000	\$ 33,181,000 8.0%
Operating Revenue	\$ 972,557,000	\$ 1,027,839,000	\$ 55,282,000 5.7%	\$ 1,116,355,000	\$ 88,516,000 8.6%
Non-Operating Revenue					
PFC Revenue	\$ 31,661,500	\$ 67,881,000	\$ 36,219,500 114.4%	\$ 63,744,000	\$ (4,137,000) -6.1%
Interest Income	11,099,000	21,833,675	10,734,675 96.7%	28,937,245	7,103,570 32.5%
Deferred Aviation Surplus	37,000,000	22,000,000	(15,000,000) -40.5%	20,853,380	(1,146,620) -5.2%
Reconciling Difference	(1,703,552)	20,493,523	22,197,075 1303.0%	67,353,110	46,859,587 228.7%
Non-Operating Revenue	\$ 78,056,948	\$ 132,208,198	\$ 54,151,250 69.4%	\$ 180,887,735	\$ 48,679,537 36.8%
<b>TOTAL REVENUE</b>	<b>\$ 1,050,613,948</b>	<b>\$ 1,160,047,198</b>	<b>\$ 109,433,250 10.4%</b>	<b>\$ 1,297,242,735</b>	<b>\$ 137,195,537 11.8%</b>
<b>EXPENDITURES</b>					
Personnel Services					
Salaries	\$ 153,399,403	155,623,140	\$ 2,223,737 1.4%	\$ 159,085,275	\$ 3,462,135 2.2%
Fringe Benefits*	82,028,478	85,548,074	3,519,596 4.3%	88,643,273	3,095,199 3.6%
Overhead	2,700,000	4,648,548	1,948,548 72.2%	5,177,742	529,194 11.4%
Subtotal Personnel Services	\$ 238,127,881	\$ 245,819,762	\$ 7,691,881 3.2%	\$ 252,906,290	\$ 7,086,528 2.9%
Non-Personnel					
Travel	\$ 704,412	\$ 695,525	\$ (8,887) -1.3%	\$ 696,525	\$ 1,000 0.1%
Training	645,250	799,500	154,250 23.9%	799,500	- 0.0%
Employee Field Expenses	129,425	141,350	11,925 9.2%	141,350	- 0.0%
Membership Fees	556,430	658,600	102,170 18.4%	658,600	- 0.0%
Entertainment & Promotion	261,600	268,000	6,400 2.4%	268,000	- 0.0%
Court Fees & Other Compensation	10,000	8,550	(1,450) -14.5%	8,550	- 0.0%
Professional & Specialized Services	71,405,515	86,498,146	15,092,631 21.1%	88,687,515	2,189,369 2.5%
Maintenance Svcs - Bldgs & Structures	4,454,000	3,703,800	(750,200) -16.8%	3,733,800	30,000 0.8%
Maintenance Svcs - Equipment	34,599,233	37,801,052	3,201,819 9.3%	41,271,603	3,470,551 9.2%
Rents & Leases - Buildings	4,327,080	1,792,246	(2,534,834) -58.6%	427,890	(1,364,356) -76.1%
Rents & Leases - Equipment	321,500	377,000	55,500 17.3%	397,000	20,000 5.3%
Utilities Expenses	5,403,000	6,412,000	1,009,000 18.7%	6,512,000	100,000 1.6%
Substance	50,000	30,000	(20,000) -40.0%	30,000	- 0.0%
Other Current Expenses	6,742,915	9,145,975	2,403,060 35.6%	9,158,040	12,065 0.1%
Fixed Charges	3,473,764	3,947,000	473,236 13.6%	4,390,600	443,600 11.2%
Subtotal Non Personnel Expenses	\$ 133,084,124	\$ 152,278,744	\$ 19,194,620 14.4%	\$ 157,180,973	\$ 4,902,229 3.2%
Materials & Supplies	17,961,400	21,412,236	3,450,836 19.2%	20,595,903	(816,333) -3.8%
Equipment	2,174,563	2,922,290	747,727 34.4%	3,000,438	78,148 2.7%
Debt Service	433,023,815	494,785,646	61,761,831 14.3%	585,173,634	90,387,988 18.3%
Light, Heat, and Power	48,778,008	48,205,541	(572,467) -1.2%	50,708,501	2,502,960 5.2%
Services of Other Departments					
City Attorney - Legal Services	4,165,000	4,165,000	- 0.0%	4,165,000	- 0.0%
Mayor's Office - Risk Management	6,415,368	6,415,368	- 0.0%	6,415,368	- 0.0%
All Other Departments	17,322,268	28,383,402	11,061,134 63.9%	28,768,048	384,646 1.4%
Subtotal Services of Other Depts	\$ 27,902,636	\$ 38,963,770	\$ 11,061,134 39.6%	\$ 39,348,416	\$ 384,646 1.0%
Designated for General reserve	\$ -	\$ -	\$ - N/A	\$ 10,300,000	\$ 10,300,000 N/A
Public Safety					
Fire	25,916,460	28,381,635	2,465,175 9.5%	29,325,339	943,704 3.3%
Police	58,264,799	60,852,566	2,587,767 4.4%	76,553,878	15,701,312 25.8%
Subtotal Public Safety	\$ 84,181,259	\$ 89,234,201	\$ 5,052,942 6.0%	\$ 105,879,217	\$ 16,645,016 18.7%
Annual Service Payment to City (ASP)	45,627,750	46,597,350	969,600 2.1%	51,517,650	4,920,300 10.6%
Other Transfers					
Small Capital Outlay	4,720,799	4,795,945	75,146 1.6%	5,100,000	304,055 6.3%
Facilities Maintenance	15,000,000	15,000,000	- 0.0%	15,500,000	500,000 3.3%
Surety Bond Fund Transfer	31,713	31,713	- 0.0%	31,713	- 0.0%
Subtotal Other Transfers	19,752,512	19,827,658	75,146 0.4%	20,631,713	804,055 4.1%
<b>TOTAL EXPENDITURE</b>	<b>\$ 1,050,613,948</b>	<b>\$ 1,160,047,198</b>	<b>\$ 109,433,250 10.4%</b>	<b>\$ 1,297,242,735</b>	<b>\$ 137,195,537 11.8%</b>

\* Includes Other Post-Employment Benefits (OPEB) contribution of \$9,500,000 in FY 2018/19 and FY 2019/20.